#### **Table of Contents**

Overview of the Company ..... 2

Message from the President ..... 3

Initiatives toward Achieving the Long-Term Vision ..... 5

Introduction to Pacific Metals Co., Ltd. ..... 9

Integrated Management System · · · · 11

Corporate Governance · · · · 13

Environmentally Friendly Manufacturing Process —Ferronickel Manufacturing Process— · · · · · 15

Eco Products That Contribute to Reduced Environmental Impact · · · · · 17

Services That Contribute to the Environment –Waste Recycling Business– · · · · 18

Initiatives to Reduce Environmental Impact · · · · 19

Together with Our Customers ····· 21

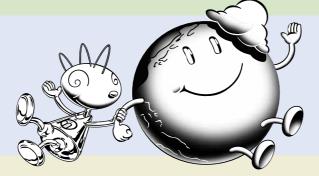
Together with Shareholders and Investors ..... 22

Together with the Community ..... 23

Together with Employees ..... 24

Third-Party Opinion and Feedback · · · · 25

History of Pacific Metals · · · · 26



#### PAMCO-ku

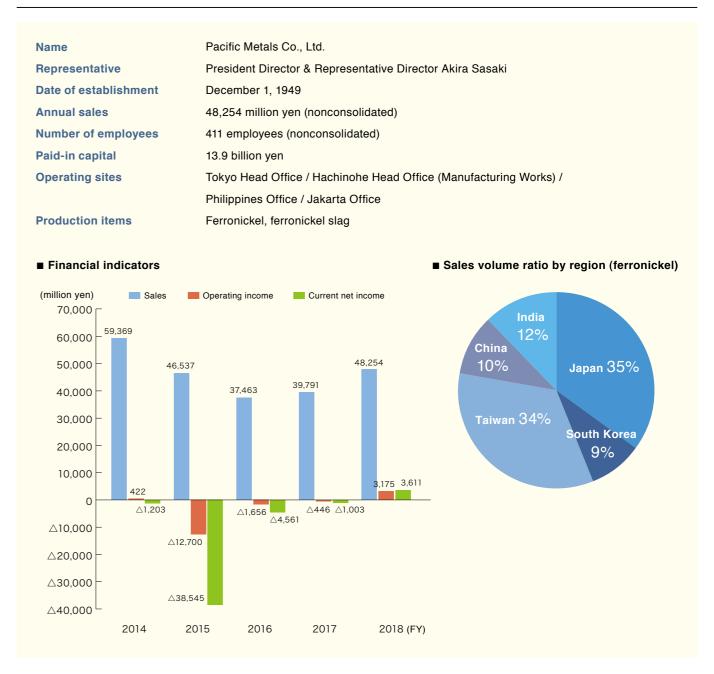
"PAMCO-kun" is the first original character of Pacific Metals. Pacific Metals is strongly promoting PAMCO-kun as the symbol and face of the Company.

# **Editing of the Sustainability Report 2019**

Editing policy	This report introduces the business activities and integrated management system initiatives of Pacific Metals Co., Ltd. for the fiscal year (FY) 2018. Pacific Metals are providing comprehensive articles on social aspects, such as the medium-term management plan and investor relations (IR) activities, with a focus on environmental, quality and occupational health and safety initiatives, with the purpose of disclosing further information to all stakeholders, including shareholders and investors.
Scope of report	Pacific Metals Co., Ltd. (offices in Japan) *Some group companies are included in the activity details.
Reporting period	FY2018 (April 1, 2018 to March 31, 2019) *Includes reporting of some activities outside the reporting period.  Month of issue: November 2019
Reference guidelines	"Environmental Reporting Guidelines (Fiscal Year 2018 Version)" by Ministry of the Environment "Sustainability Reporting Guidelines Version 4" by the Global Reporting Initiative (GRI)
Publication medium	[Company website] https://www.pacific-metals.co.jp/environment/report.php
Disclaimer	The contents of this report refer not only to past events, but also cover future plans and forecasts at the time of publication. Please note that actual future activities and results may differ from those described herein.

## **Overview of the Company**





### Company philosophy

To utilize human power, provide more usefulness from the earth's resources, and contribute to the well-being of human society

## **Company policies**

- 1. To integrate the management strategies of the Group as a whole, and maximally demonstrate the synergy effect of each group company.
- 2. To pour all our efforts into developing world-class smelting technology and improving quality, to establish a world-leading platform that is efficiently managed and competitive.
- 3. To promote compliance.
- 4. To secure reasonable profits through fair, transparent and free competition.
- 5. To actively address all manner of environmental issues in order to protect our irreplaceable earth.
- 6. To achieve a purposeful workplace that enables employees to grow as individuals and sufficiently demonstrate their creativity, as well as enable them to pursue leeway and richness in both the physical and mental aspects.
- 7. To widely promote social interaction, and actively disclose fair company information.

2